

## Information: Workshops "Local Participatory Toolbox"

We from the State Agency for Agriculture, Environment and Rural Areas of Schleswig-Holstein (LLUR) are developing the "Local Participatory Toolbox". This toolbox will offer some guidance and assistance for facilitating work in your local area involving different stakeholders, who are supposed to participate and cooperate with each other.

For this purpose we invite you to join our workshops! We want to encourage a discussion in which you tell us and each other about your experiences! This exchange will be enabled using workshop methods that encourage participation, which you can experience by taking part and later might also use in your own local context. We want to find out about your needs and we are interested in what would help and support you in doing your job. The aim is to develop a toolbox, that could actually be of use to you and others in a comparable situation to yours.

The first workshop will show the value of getting to know each other, which is a prerequisite for building trust and good teams. In this way more successful participation can be guaranteed.

In the second workshop we will work out basic requirements for working together. We will do this by changing our perspective. It is a way to get to know which requirements are important for yourself and other people you are working with.

Lastly, we will guide you through a brainstorming session on participation. In this session we will find out about different experiences and challenges when trying to achieve successful cooperation and participation. Furthermore, potential solutions and ideas for solving these challenges will be worked out together.

Time	Activity	Responsible	Venue place
	Monday, February	10	
	Workshop sessions on "Local Participatory	Franziska	Jelgava Palace
	Toolbox" from 1300-1600		Lielā iela 2, Jelgava
1300 -	Ice-breaker – Getting to know each other		
1330			
	Purpose: Building trustful relationships and getting		
	to know group members professionally and		
1330 -	personally Collaboration upside down		
1430	<ul> <li>Developing dos and don'ts for working together</li> </ul>		
1430			
	Purpose: Changing your perspective and finding out		
	which demands and expectations different group		
	members have on collaboration/working together		
1430 -	Guided brainstorming session on participation		
1600			
	Purpose: Exchanging experiences about working		
	with different stakeholders and ensuring		
	participation		
	Questions: What are your experiences with getting		
	different actors to work together and to participate?		
	What works and why? Have you come across		
	challenges? What could help and support you?		

## Detailed program "Workshops Local Participatory Toolbox"

## Information: Workshops "Leadership"

The National Competence Center for Advisory Services at the Swedish University of Agricultural Sciences is facilitating this workshop on leadership issues in local implementation. The point of departure is that in a participatory bottom-up approach the leadership is essential for the success and progress of local cross-sector collaboration. The role of leaders can be described in many ways, as coordinators, facilitators, animators, administrators, role models, etc. To lead collaborative processes is about building trust, plan and design the overall approach, decide on facilitation and coordinating activities.

Our workshops on leadership in Jelgava will apply an action learning approach. First, we will jointly elaborate on the communicative and other challenges we face as leaders when plan, organise and facilitate collaborative, cross-sector work. Understanding and naming such challenges also enable us to define the different roles that we as an integrated part of being a leader. Secondly, we will test how to design a participatory and action oriented process, from invitation to evaluation. As a participant in this part of the workshop you will gain basic knowledge on the guiding principles which might help you design activities, and also how you can create progression in learning and implementation of actions among stakeholders. By working with a real-life case you will discuss and suggest strategies that will help you reach the objectives.

Finally, we will reflect upon what we have learned so far and define some universal questions which need to be asked regardless what kind of collaborative process we work with. But also identify the specifics about your own context and unique challenges you face. All in order to support the future implementation process. To sum up we will look back and discuss how the participatory toolbox is and integrated whole with leadership issues, and what we have learned from our joint experience in Jelgava.

Time	Activity	Responsible	Venue place
	Tuesday, February 1	1	
	Workshop sessions on "Leadership"	Magnus	Jelgava Palace
	from 0830 -1130		Lielā iela 2, Jelgava
0830 -	Communicative challenges and		
0900	the many roles of the leader		
	Purpose: Deliberation of ideas and perspectives on		
	challenges you phase as a leader when designing		
	collaborative processes.		
0900 -	Workshop session on (collaborative) process design		
1015	<ul> <li>Testing guiding principles on a real-life case</li> </ul>		
	Purpose: Gain basic knowledge on guiding principles		
	when designing collaborative processes in natural		
	resource management and test these principles on		
	a real-life case.		
	Questions: What do you need to know about		
	collaborative potential and other factors in order to		
	be able to design a successful approach? What		

## Detailed program "Workshops Leadership"

	competence is necessary and what support do you	
	think leaders/you need?	
1015 -	Implementation at home	
1130	- transforming high ambitions to practical realities	Magnus, Frank,
	Purpose: Understanding the difference between	Franziska
	universal questions and unique answers. Identifying	
	and reflecting upon unique challenges in	
	participants' contexts and what role a manual and	
	exchange of experiences might have in local	
	implementation.	
	Questions: What would you say are universal	
	questions to ask oneself when designing and leading	
	these processes? What might be unique in your	
	situation? How can we support each other in	
	overcoming challenges? What role of knowledge	
	resources (such as manuals, other homepages, etc)?	
	How do you perceive the link between leadership,	
	process design and participatory tools? What will be	
	your next step at home?	